



Management of Risk Foundation and Practitioner Courses

Carnegie
ENTERPRISE
Business Training
& Development



M_o_R (Management of Risk) is part of the Best Practice Guidance portfolio published by the Office of Government Commerce. While it links to other OGC Best Practice, it respects the roles, responsibilities and terminologies used outside the disciplines of programme and project management.

The M_o_R guide is intended to help organisations put an effective framework in place for taking informed decisions about the risks that affect their performance objectives across all organisational activities, whether these be strategic, programme, project or operational.

A major factor influencing the drive towards more formalised approaches to risk management has been the increased focus given to corporate governance in both the UK and the US, following high-profile collapses of companies such as Bank of Credit and Commerce International, the Maxwell Communication Corporation plc, Enron and WorldCom.

Approach

Carnegie Enterprise works with a team of APM Group accredited trainers with an in-depth knowledge of programme, project and risk management and years of experience across a range of industries.

M_o_R is a classroom-based course delivered over 5 days. Scheduled open courses run on a regular basis at the Carnegie Conference Centre in Dunfermline. In addition, closed courses tailored specifically for teams, can be delivered on-site at client premises or at the Carnegie Conference Centre.

There are two M_o_R examinations on the course, the Foundation and the Practitioner.

Foundation: A multiple-choice paper containing 45 questions to be answered in 45 minutes. This is a closed-book examination.

Practitioner: A case study question to test comprehension of the method, to be answered in 3 hours. Paper-based reference material can be used during this exam. Pre-reading material is issued just before the exam, and candidates are given an additional 30 minutes reading time before the paper begins.

Candidates must pass the Foundation Exam before the Practitioner Exam, either on the same day or separately. If a candidate has previously passed the Foundation Exam, they qualify to sit the Practitioner Exam without needing to re-sit the Foundation.

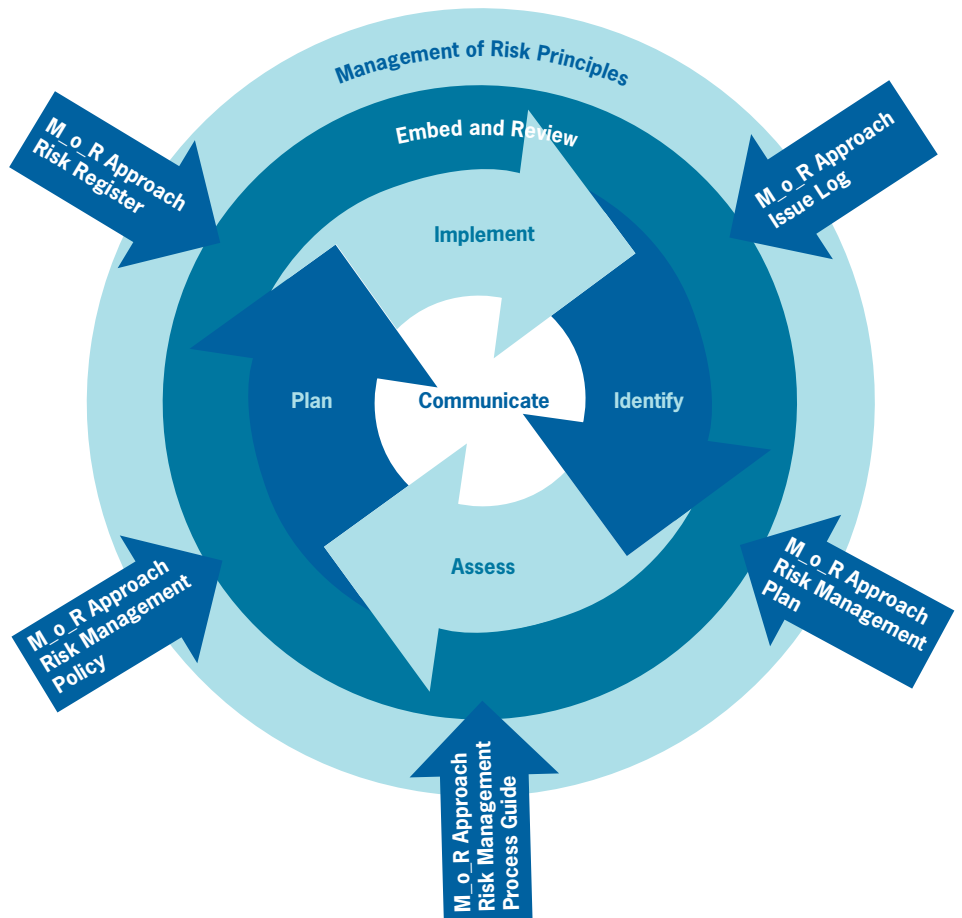


Course Content

M_o_R is a classroom-based course, delivered over 5 days, and covering the M_o_R framework which is based on 4 core concepts:

- **M_o_R Principles.** These are essential for the development of good risk management practice. They are all derived from corporate governance principles in the recognition that risk management is a subset of an organisation's internal controls.
- **M_o_R Approach.** The principles need to be adapted and adopted to suit each individual organisation. Accordingly, an organisation's approach to the principles needs to be agreed and defined within a Risk Management Policy, Process Guide and Strategies and supported by the use of Risk Registers and Issue Logs.
- **M_o_R Processes.** There are four main process steps, which describe the inputs, outputs and activities involved in ensuring that risks are identified, assessed and controlled.
- **Embedding and Reviewing M_o_R.** Having put in place the principles, approach and processes, an organisation needs to ensure that they are consistently applied across the organisation and that their application undergoes continual improvement in order for them to be effective.

M_o_R Framework





Who Should Attend?

From a strategic perspective – the Accounting Officer (public sector) or CEO (private sector), the Executive Management Team and the Head(s) of the Audit and/or Risk Committees.

From a programme perspective – the Sponsoring Group, Programme Board, Senior Responsible Owner (SRO), Programme Manager and Business Change Managers (BCMs).

From a project perspective – the Project Board, Project Sponsor (or SRO or Executive) and Project Manager.

From an operational perspective – Operational Directors/Heads of Operations and Operational Managers.

Entry Requirements: There are no specific entry requirements.

Benefits

- Better service delivery
- Reduction in management time spent fire fighting
- Increased likelihood of change initiatives being achieved
- More focus internally on doing the right things properly
- Better basis for strategy setting
- Achievement of competitive advantage
- Fewer sudden shocks and unwelcome surprises
- More efficient use of resources
- Reduced waste and fraud and better value for money
- Improved innovation

Progression Routes

The Diploma in Programme and Project Management (jointly accredited by the APM Group and the cmi).

Price

- Practitioner – £1,595 (ex VAT)
- Practitioner (residential, 4 nights) – £1,795 (ex VAT)

An 82-bed Express by Holiday Inn is located within the grounds of Carnegie Conference Centre and offers modern, comfortable rooms with a work desk and high-speed internet access.

“At very short notice, Carnegie Enterprise (formerly blcc) adapted off-the-shelf training packages and developed a bespoke training programme to provide the solution for skill gaps in my organisation. The training was sufficiently flexible to address the different skills levels so that each officer could achieve the maximum benefit, in turn providing positive results for the business.”

Fife Constabulary

“The range of development programmes is excellent. With flexible delivery and variable options, this results in cost effective savings and has forged a lasting partnership, thus saving Andrew the need to look for further providers. Training was recently delivered to meet our needs at our facilities in the Czech Republic and India and Andrew look forward to further enhancing this relationship.”

Andrew Ltd

“An excellent overall course package covering course material, delivery, tutor availability, training location and residential environment. Everything focused on achieving the course objectives and goals.”

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