



Managing Successful Programmes Foundation and Practitioner Courses

Carnegie
ENTERPRISE
Business Training
& Development



MSP represents proven good practice in programme management, by way of successful delivery of transformational change through the application of programme management. MSP defines programme management as:

“The action of carrying out the coordinated organisation, direction and implementation of a dossier of projects and transformational activities to achieve outcomes and realise benefits of strategic importance to the business.”

MSP has been used and adopted within many organisations, within both public and private sectors. The experiences of those who have adopted programme management have provided invaluable inputs into the latest edition of the guide, which was published in 2007. Today's organisations exist in a climate of constant and increasing change. Organisations that have learned how to transform themselves through effective leadership and strategic control are more likely to survive and prosper.

Programme management is increasingly recognised as key in enabling organisations to manage that transformation.

Where there is major change, there will be complexity, risk, many interdependencies to manage and conflicting priorities to resolve. Adopting a programme management approach such as MSP provides a structured framework that can help organisations avoid these pitfalls and achieve their goals.

Approach

Carnegie Enterprise works with a team of APM Group accredited trainers with an in-depth knowledge of programme, project and risk management and years of experience across a range of industries.

This is a 5-day course, including the Foundation and Practitioner examinations. Content is delivered over 4 days, with the Practitioner examination on the final day.

Scheduled open courses run on a regular basis at the Carnegie Conference Centre in Dunfermline and at other centres in the UK. In addition, closed courses tailored specifically for teams, can be delivered on-site at client premises or at the Carnegie Conference Centre.

There are 2 examinations on the course, the Foundation and the Practitioner.

Foundation: A simple multiple choice, closed book examination consisting of 50 questions to be completed within 40 minutes.

Practitioner: This is an objective marking style, open book paper. The paper consists of 9 questions with a total of 180 marks available to be completed within 2½ hours. Candidates need to achieve a mark of 90+ to pass the paper.

A third level, **Advanced Practitioner**, is also available as a separate course. The examination is an essay-based, open book paper. The paper consists of up to 3 questions (with a total of 75 marks available) to be completed within 2½ hours. Candidates need to achieve a mark of 38+ to pass the paper.



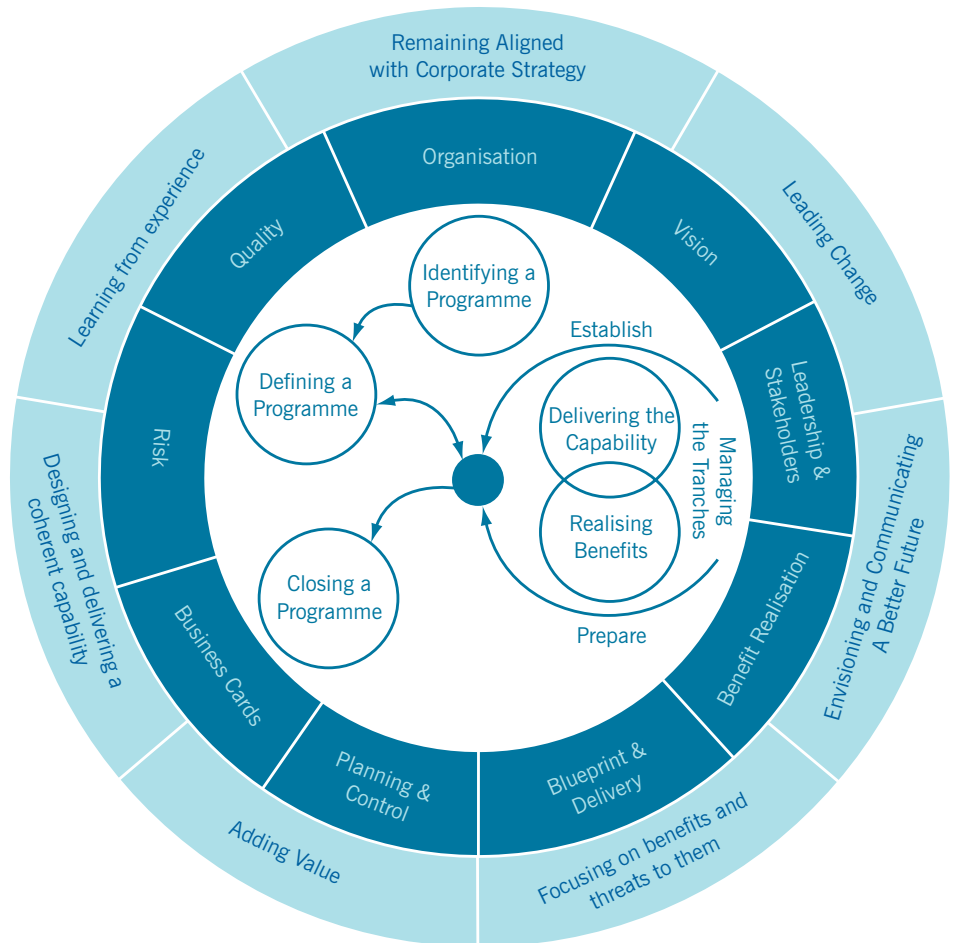
Course Content

MSP is a classroom-based course, delivered over 5 days, and covering the MSP framework which is based on 3 core concepts:

- **MSP Principles.** These are derived from positive and negative lessons learned from programme experiences. They are the common factors that underpin the success of any transformational change.
- **MSP Governance Themes.** These define an organisation's approach to programme management. They allow an organisation to put in place the right leadership, delivery team, organisational structures and controls, giving the best chance for success.
- **MSP Transformational Flow.** This provides a route through the lifecycle of a programme, from its conception through to the delivery of the new capability, outcomes and benefits.

The course covers the following aspects of programme management – organisation, vision, leadership and stakeholder engagement, benefits realisation management, blueprint design and delivery, planning and control, business case, quality management, risk management and issue resolution.

MSP Framework and Concepts





Benefits

The main benefits of programme management are that it:

Delivers change	More effective delivery of changes because they can be planned and implemented in an integrated way, ensuring that current business operations are not adversely affected.
Aligns projects to strategy	Effective response to strategic initiatives by bridging the gap between corporate strategies and projects.
Promotes senior management support	Keeping activities focused on the business change objectives by providing a framework for senior management to direct and manage the change process.
Achieves efficient co-ordination and control of projects and transformational activities	By clearly defining roles and responsibilities for managing the programme and realising benefits expected from the programme.
Provides a smooth transition from current to future business operations	Through the clear recognition and responsibility for preparing the organisation for migration to new ways of working.
Achieves real business benefits	Through a formal process of benefit identification, management, realisation and measurement.

Who Should Attend?

Any organisation or individual seeing the need for a controlled approach to managing its programmes and/or multiple projects including:

- Senior Responsible Owners
- Programme Support Team Members
- Programme Managers
- Senior Managers
- Project Managers
- Business Change Managers

Entry Requirements: There are no specific entry requirements.

Progression Routes

- MSP Advanced Practitioner
- The Diploma in Programme and Project Management (jointly accredited by the APM Group and the cmi)

Price

- Practitioner – £1,595 (ex VAT)
- Practitioner (residential, 4 nights) – £1,795 (ex VAT)

An 82-bed Express by Holiday Inn is located within the grounds of Carnegie Conference Centre and offers modern, comfortable rooms with a work desk and high-speed internet access.

Associated Office of Government Commerce Courses



“At very short notice, Carnegie Enterprise (formerly blcc) adapted off-the-shelf training packages and developed a bespoke training programme to provide the solution for skill gaps in my organisation. The training was sufficiently flexible to address the different skills levels so that each officer could achieve the maximum benefit, in turn providing positive results for the business.”

Fife Constabulary

“The range of development programmes is excellent. With flexible delivery and variable options, this results in cost effective savings and has forged a lasting partnership, thus saving Andrew the need to look for further providers. Training was recently delivered to meet our needs at our facilities in the Czech Republic and India and Andrew look forward to further enhancing this relationship.”

Andrew Ltd

“An excellent overall course package covering course material, delivery, tutor availability, training location and residential environment. Everything focused on achieving the course objectives and goals.”

Worldmark UK

Carnegie Enterprise Limited,
Carnegie Conference Centre,
Halbeath, Dunfermline,
Fife KY11 8DY.
T: 0844 248 0117
F: 0844 248 0118
E: info@carnegieenterprise.com
W: www.carnegieenterprise.com/training

